

ATLANTIC CAPE COMMUNITY COLLEGE FOUNDATION
POLICIES AND PROCEDURES

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Executive Summary

The Atlantic Cape Community College Foundation (the “Foundation”) is a non-profit charity incorporated in 1978 as a 501(c) 3 organization and a separate but affiliated legal entity from Atlantic Cape Community College (the “College”). In order to ensure fiscal and legal accountability and to comply with IRS Form 990 regulations, the Foundation Board of Directors drafted a new set of policies and procedures.

A policy is a formal set of standards that define how the Foundation will conduct its charitable work. A procedure is the process of actions that will implement board-adopted policy. The following policies and procedures were drafted using generally accepted models and IRS-suggested language. A brief synopsis of the attached policies and procedures is described below.

- Gift Solicitation. In order to ensure ethical and legal accountability and transparency in how the Foundation solicits gifts, this policy ensures that potential donors and funders are treated as described in the Donor’s Bill of Rights.
- Gift Acceptance. This policy is meant to provide standards as to the appropriate gifts the Foundation should routinely accept as well as for non-routine and potential gifts that could also incur liabilities for the Foundation. All such nonroutine gifts should be reviewed and approved by the Board of Directors.
- Naming of College Facilities. As the Foundation joins with the College in capital campaigns, this policy reasserts that the Board of Trustees of the College is the only governing body that can name College property.
- Investment Policy. This policy establishes a clear understanding between the Foundation and its professional money managers. It outlines an overall philosophy that is specific but sufficiently flexible to allow for changing economic conditions and securities markets.
- Spend Policy. This policy provides a general guideline to preserve the purchasing power of the Foundation’s endowed corpus and ensure that a majority sum of net interest is distributed as per donor or board direction.
- Conflict of Interest. This policy is meant to protect the Foundation’s interest when contemplating entering into a transaction or arrangement that might benefit the private interest of a director or officer of the Foundation or donor to the Foundation or might result in a possible excess benefit transaction.
- Whistleblower. This policy is meant to encourage Foundation Board members, College staff, volunteers and others to report suspected or actual occurrence(s) of illegal, unethical or inappropriate events (behaviors or practices) without retribution.
- Document Retention and Destruction. This policy specifies how important documents (hardcopy, online or other media) should be retained, protected and eligible for destruction. The policy also ensures that documents are promptly provided to authorities in the course of legal investigations or lawsuits.
- Reimbursement of Expenses to Board Members and Key College Employees. This policy provides guidelines for reimbursing Foundation board members and College employees supporting the Foundation for ordinary, necessary, and reasonable business expenses incurred in the transaction of approved Foundation business.

The following policies and procedures will be effective as of May 1, 2010.

Gift Solicitation Policy

Purpose:

It is the goal of Atlantic Cape Community College Foundation (the “Foundation”) to ensure that all gift solicitations in the name of the Foundation are made in a transparent, ethical and legal manner and that potential donors and funders are appropriately assisted and treated as described in the Donor’s Bill of Rights.

Policy:

It shall be the responsibility of the Executive Director of the Foundation to serve as the central coordinating point for all fundraising programs and solicitation of funds from private individuals, foundations, businesses, corporations and organizations to benefit the Foundation, or in some instances Atlantic Cape Community College (the “College”). All solicitations, including those by members of the Board of Directors of the Foundation as well as any College staff, faculty, administration and students, or any volunteers, are to benefit the Foundation and the College.

The purpose of coordinating all private fundraising activities through one office in collaboration with the Foundation is threefold:

- To provide continuity in building understanding and support for college-wide funding needs.
- To avoid conflict and duplication of effort in the fundraising contact program.
- To maximize the contribution from each potential donor.

This policy includes joint fundraising opportunities or solicitation in partnership with the College or other external nonprofit organizations. In general, the Foundation does not collaborate on fundraising with other organizations besides the College, though there may be special case criteria that may support the Foundation’s mission. The Foundation may consider entering into joint fundraising ventures with external organizations if the following pre-conditions are met:

- The potential partner is recognized by the IRS as a 501(c)3 charity.
- The potential partner has a distinct group of historical donors.
- The potential partner has a mission which does not conflict with or run counter to the College’s or Foundation’s mission and has a positive reputation in the community.

If all three conditions are met, the final determination on whether the Foundation will enter into a joint fundraiser will be made by the Executive Committee of the Foundation upon recommendation of the Foundation Finance Committee.

All gifts solicited and accepted in the name of the Foundation shall follow gift acceptance policies and procedures.

Gift Solicitation Procedure

Individuals seeking to solicit any gifts, contributions or donations (including in-kind donations) in the name of Atlantic Cape Community College Foundation (“Foundation”) shall coordinate that activity through an established Foundation Committee and the Executive Director of the Foundation.

All gifts solicited and accepted in the name of the Foundation shall follow gift acceptance policies and procedures and be consistent with this policy including but not limited to the Donor's Bill of Rights.

Donor's Bill of Rights¹

Philanthropy is based on voluntary action for the common good; it is a tradition of giving and sharing that is primary to the quality of life. To ensure that philanthropy merits the trust of the general public, and that donors and prospective donors can have full confidence in the Atlantic Cape Community College Foundation and the Foundation mission, we declare that all donors have these rights:

1. To be informed of the Foundation's mission, of the way the Foundation intends to use donated resources, and of its capacity to use donations effectively for their intended purposes.
2. To be informed of the identity of those serving on the Foundations governing board, and to expect the board to exercise prudent judgment in its stewardship responsibilities.
3. To have access to the Foundation's most recent financial statements.
4. To be assured their gifts will be used for the purposes for which they were given
5. To receive appropriate acknowledgement and recognition.
6. To be assured that information about their donation is handled with respect and with confidentiality to the extent requested and as allowed by law.
7. To expect that all relationships with individuals representing the Foundation to the donor will be professional in nature.
8. To be informed whether those seeking donations are volunteers, employees of the College or hired solicitors.
9. To be assured that their contact information will not be shared.
10. To feel free to ask questions when making a donation and to receive prompt, truthful and forthright answers.

Gift Acceptance Policy

Purpose:

A gift acceptance policy is meant to provide guidance to the Atlantic Cape Community College Foundation (Foundation) Board of Directors as to the appropriate gifts it should routinely accept as well as to provide guidance for non-routine and potential gifts that could also incur liabilities for the Foundation.

Policy:

The following governs the acceptance of each gift form authorized by Foundation policy:

Cash:

Donors may donate via cash in any US denomination. Donors may donate via checks made payable to Atlantic Cape Community College Foundation and delivered to the Executive Director's office. Donors may donate via credit card, electronic bank transfer or bank check the same as cash and as directed by the Foundation.

¹ The Donor's Bill of Rights is adapted from the Association of Fundraising Professional's Bill of Rights

Tangible personal property:

All gifts of tangible personal property other than cash as defined above, including “in-kind” donations of property or services, shall be examined in light of the following criteria:

- a. Will the gift of property further the mission of the Foundation?
- b. Is the property marketable?
- c. Are there any undue restrictions on the use, display, or sale of the property?
- d. Are there any carrying costs associated with the property?

“In-kind” donations include, but are not limited to, special events tickets, giveaways, printing, room rentals, publicity and marketing ads, etc. The final determination on the acceptance of other tangible property gifts shall be made by the Foundation Board of Directors upon recommendation by the Foundation Finance Committee.

Securities and Membership and Partnership Interests:

The Foundation can accept both publicly traded securities and closely held securities. The Foundation reserves the right to consider, in conjunction with its legal counsel, whether it would accept any passive investment such as a non-managing membership interest in a limited liability company or limited partnership interest in a limited partnership. As a general rule, all marketable securities, membership interests or limited partnership interests received shall be sold upon receipt unless otherwise recommended by the Foundation Finance Committee. All gifts must be reviewed prior to acceptance to determine if:

- Marketable securities can be transferred to a Foundation account or delivered with the transferor’s signature or stock power attached;
- Membership interests or limited partnership interests can be assigned to and assumed by a third party, without seeking the consent of others and without generating adverse tax or other liability for the College or Foundation, under the terms of the relevant operating agreement or limited partnership agreement;
- There are no restrictions on the security that would prevent the Foundation from ultimately converting those assets to cash;
- There are no restrictions on the membership interest or limited partnership interest that would prevent the Foundation from ultimately converting those assets to cash;
- The security, membership interest or limited partnership interest is marketable;
- The security, membership interest or limited partnership interest will not generate any undesirable tax consequences or other liability for the College or Foundation.
- The final determination on the acceptance of securities, membership interests or limited partnership interests shall be made by the Foundation Board of Directors upon recommendation by the Foundation Finance Committee. If the closely held securities, membership interests or limited partnership interests are held in an entity which holds real estate assets, then the analysis under the heading “Real Estate” below will also be applied.

Real Estate:

Gifts of real estate may include developed or undeveloped property. Prior to acceptance of real estate, the Foundation shall require an initial environmental review of the property to ensure that the property has no environmental damage. Prior to acceptance of the real property, the gift shall

be reviewed by Foundation counsel, Finance Committee and the Foundation Executive Committee. The recommendation to either accept or reject the proposed donation of real estate shall be brought to the Foundation Board of Directors for a vote. Prior to the vote, the following steps shall have been accomplished and the results shared with the Foundation Board of Directors:

- Research shall have been completed to expose all existing or potential liabilities, claims and liens against the proposed donation of real estate.
- All preparatory steps, including but not limited to fair market appraisals, environmental review, title review, zoning analysis, and other such due diligence processes have been completed.
- An analysis shall have been completed to determine the marketability of the proposed real estate donation.
- All preparatory steps shall be paid for by the donor using a choice of three consultant vendors recommended by the Foundation.
- Because there is generally a time sensitivity to such a gift, all preparatory steps should be completed in a timely manner adhering to customary practices of due diligence.
- If there is any issue needing remediation with the proposed donation of real estate, the Foundation may refuse the donation, recommend to the donor remediation to the satisfaction of the Foundation, or may allow the donor to rescind the proposed donation.

Life Insurance Beneficiary:

Donors and supporters of the Foundation will be encouraged to name the college for outright and endowed gifts as beneficiary or contingent beneficiary of their life insurance policies. Such designations shall not be recorded as gifts to the Foundation until such time as the gift is irrevocable. Where the gift is irrevocable, it will be recorded as required by financial regulations.

Corporate Relations and Contractual Support:

Corporations seeking to enter into a sponsorship or joint corporate relationship with the Foundation shall propose such relationships to the Executive Director for initial evaluation. The Executive Director shall work with the appropriate Board Committee to review the sponsorship idea. Any proposed joint corporate relationships shall require disclosure from the corporate entity as to stock ownership and disclosure from the stockholders as the Foundation deems appropriate. Corporations should be judged by the Foundation as to whether they are in good standing and whether the joint corporate relationship would further objectives of the College and Foundation and the Corporation's mission does not conflict with or run counter to the College's or Foundation's mission. The Foundation Board of Directors shall have final approval of corporate sponsorships and contractual philanthropic or marketing support.

Bequests:

Donors and supporters of the College and the Foundation will be informed of their option to make bequests to the Foundation under their wills and trusts. Bequests received by the Foundation will be invested in keeping with the Foundation's Investment Policy which will ensure professional management of those funds in keeping with the wishes and/or restrictions of the donor and under required statutes and regulations in the state of New Jersey.

Pledges and Gift Agreements:

Pledges are documented promises to at some specific point in the future fulfill an agreement which outlines a clear and acceptable payment schedule so that future anticipated payments could be value-dated by the Foundation. A gift pledge and agreement shall include a written confirmation that encompasses the following components:

- Heading/Name of Agreement or Pledge
- Name of Parties
- Designation as Binding or Non-Binding
- Donor Commitment, including payment schedule
- Foundation Commitment, including management of gift and compliance with restrictions
- Valuation of Gift
- Saving Language, including future potential repurposing
- Donor Recognition
- Dated Execution and Signatures of the Agreement/Pledge

Use of Legal Counsel:

Prior to gift acceptance, legal counsel may be needed for review. Instances which may require legal review may include, but are not limited to:

- Proposed gifts of real estate
- Stocks, Transfers, Corporate Relations, and in particular, transfers of closely held stock that are subject to restrictions of buy-sell agreements and transfers of limited liability company membership interests and limited partnership limited partnership interests.
- Documents naming the Foundation as Trustee
- Gifts involving contracts requiring the Foundation to assume an obligation
- Transactions with potential conflicts of interest that may invoke IRS or state sanctions
- Other instances in which use of counsel is deemed appropriate by the Executive Committee

The Foundation, through the Executive Director and using various forms of communication, will urge all prospective donors to seek the assistance of personal legal and financial advisors in matters relating to their gifts and the resulting tax and estate planning consequences.

Processing of Gifts and Gift Acknowledgements:

All gifts accepted by the Foundation will be processed through the Executive Director's Office so that a central database of donors is created and maintained and prompt gift acknowledgement letters sent to donors under signature of the Foundation President. Copies of the correspondence shall be retained in the donor file.

A gift the Foundation receives on behalf of an individual or other donor will be credited to the entity distributing the gift. All second party gifts will be entered in the donor management software system as soft credit or "on behalf of" gifts under the individual records designated to receive gift credit by the second party. Legal credit is given to the entity from which a contribution is received. Under no circumstances will a corporate contribution be recorded on an individual's record.

All gift acknowledgements shall be in conformance with applicable language promulgated by the IRS codes and/or state regulations.

Checks, cash and other gift forms will be receipted, deposited and accounted for by the Executive Director's Office.

Naming of College Facilities

Naming opportunities are reserved by the Atlantic Cape Community College (the "College") Board of Trustees, according to College policy. The Board of Directors of the Atlantic Cape Community College Foundation may recommend to the College Board of Trustees naming of specific facilities. All naming recommendations will follow College policy and procedures.

Investment Policy

Purpose:

The purpose of this statement is to establish a clear understanding between Atlantic Cape Community College Foundation (Foundation) and its Investment Manager(s) ("The Manager") of the investment policies and objectives of the Investment Funds ("The Funds"). This statement will outline an overall philosophy that is specific enough for The Manager to know what is expected, but sufficiently flexible to allow for changing economic conditions and securities markets. This policy is a guide for the Manager in assisting the Foundation with long-term stewardship of funds which have been entrusted by the donors. The policy will also establish the investment restrictions to be placed upon The Manager and will outline procedures for policy and performance review.

Investment Objectives:

Investments will be made in the sole interest and for the exclusive purpose of providing returns for The Funds. The assets must be invested with the care, skill and diligence that a prudent person acting in this capacity would undertake. All investments will be made in compliance with legal guidelines and statutes.

The Manager's primary responsibilities are:

- To implement these policies so as to achieve the objectives of The Funds.
- To notify the Foundation Board of Directors, through the Treasurer, of any circumstances where The Manager believes the policy needs to be modified to achieve the stated objectives.
- To pursue long-term goals to maximize the returns without exposure to undue risk, as defined herein.
- To preserve capital of the assets and the consistency of the portfolio returns in a way that can be defined as "*moderate conservative to moderate growth and income.*"
- To meet with the Treasurer and the Finance Committee once a year prior to its June board meeting to review the Manager's portfolio performance, fees, review the investment policy and rebalance the allocation of assets as needed.

Asset Allocation:

The Foundation expects the asset allocation policies to reflect and be consistent with the investment objectives and risk tolerances expressed in this statement. In summary, the allocations should provide the highest probability of meeting or exceeding the return objectives at the lowest

possible risk. It is recommended that the target allocation be maintained so that the Fund will be able to achieve its long-term goals.

Total Portfolio Target Asset Mix Table:

| Asset Class | Representative Index | Minimum Percent | Maximum Percent |
|------------------------|--|-----------------|-----------------|
| Equities | S&P 500, MSCI EAFE | 45% | 70% |
| Fixed Income | Barclays Capital US Aggregate Bond Index | 30% | 55% |
| Cash & Equivalents | 90 Day U.S. T-bill | 4% | 10% |
| Alternative Classified | HFRI Fund of Funds Index* | 0% | 5% |

* HFRI Fund of Funds Index is today's industry wide benchmark, providing a broad approach for investing.

Equities:

The objective of the Equity portion is to outperform (net of fees) the S&P 500. The Foundation expects The Manager to maintain the equity portfolio at a risk level roughly equivalent to that of the representative equity index, with the objective of exceeding its results. Equity holdings may be selected from the New York, American and Regional Stock Exchanges, or the NASDAQ markets.

Fixed Income:

The investment objectives of fixed income instruments are to provide a hedge against deflation, to provide a consistent rate of current income and to provide diversification of Fund assets.

Investments in fixed income securities will be managed actively to pursue opportunities presented by changes in interest rates, credit ratings, and maturity premiums. Investment vehicles may include mutual funds and exchange traded funds (ETF's). The following definitions shall apply to fixed income securities for the purposes of this policy.

U.S. Government/Corporate Bonds: Fixed income securities denominated in U.S. dollars issued by the U.S. Government Agencies or U.S. corporations.

High Yield Corporate Bonds: Bonds issued by the U.S. corporations and the majority of the bonds are rated below BBB/Baa.

International Bonds: Fixed income securities denominated in currencies other than U.S. dollars. Issuers may be both governments and corporations.

Mortgage-Backed Securities: A debt security backed by an underlying pool of mortgages. Bonds issued by local government subdivisions such as cities, towns or counties.

Cash and Cash Equivalents:

The Manager may invest in commercial paper, repurchase agreements, Treasury Bills, certificates of deposit, and money market funds to provide income, liquidity for expense payments, and preservation of the principal value of the account. All such assets must represent maturities of one year or less at time of purchase.

The Manager is expected to be fully invested within each sector throughout the market cycle. Cash equivalents should be held only in anticipation of specific investment opportunities or for disbursement needs, rather than for market-timing considerations. If the Manager believes that anticipated market conditions justify a defensive cash equivalent position, the Treasurer of the Foundation (or designee) should be so advised, and The Manager may take action only with explicit consent.

Non-investment cash accounts are not included in this investment policy and are managed separately by the Treasurer with recommendation from the Finance Committee and approved by the Board of Trustees.

Other Assets:

Alternative Asset/Non-Classified-An investment that does not conform to traditional asset classes of stock or bond.

Termination of Investment Manager:

If the Foundation Board decides to sever the relationship with the Investment Manager/Company for any reason, notification will be provided in writing by the Treasurer (or designee). Thirty days' notice will be provided of termination of agreement and information will be provided about where funds are to be sent.

Endowment Spend Policy

Purpose:

The purpose of an investment spend policy is to provide a general guideline to accomplish two goals: 1. Preserve the purchasing power of an endowed corpus, and 2. Ensure that a majority sum of net interest is distributed as per donor or board direction.

Spend Policy:

Unless otherwise directed by the donor at the time of the donation, and agreed to by the Atlantic Cape Community College Foundation (the "Foundation"), the Foundation shall appropriate for expenditure 80% of an annual audited net interest (interest earned minus fees paid) from endowed funds as per donor designation or Foundation Board direction. The remainder, 20%, shall be reinvested to preserve the purchasing power of the corpus over time. Notwithstanding the foregoing, unless otherwise directed by the donor and agreed to by the Foundation, the Board of Trustees of the Foundation may deviate from this general rule, and even invade corpus, [in the event of financial exigency,] by a vote of 2/3rds of the Trustees of the Foundation in office. In making spending decisions, the Board shall act in good faith, with the care that a prudent person in like position under similar circumstances would exercise and shall consider the purposes and duration of the endowment fund, general economic conditions, the effect of inflation, the

expected total return from the income and appreciation of investments, other resources of the Foundation, and the Foundation's investment policy.

Conflict of Interest Policy for Board Members and Key Employees

Purpose:

The purpose of the conflict of interest policy is to protect Atlantic Cape Community College Foundation's (the "Foundation") interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of a director of the Foundation or might result in a possible excess benefit transaction. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

Definitions:

1. *Interested Person.* Any director, principal officer, key Atlantic Cape Community College employee, or member of a Foundation committee with governing board delegated powers, who has a direct or indirect financial interest, as defined below, is an interested person. A disinterested person is a person who is not an interested person.
2. *Financial Interest.* A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:
 - a. An ownership or investment interest in any entity with which the Foundation has a transaction or arrangement,
 - b. A compensation arrangement with the Foundation or with any entity or individual with which the Foundation has a transaction or arrangement, or
 - c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Foundation is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial, i.e., over \$25 in value. A financial interest is not necessarily a conflict of interest. A person who has a financial interest may have a conflict of interest only if the Foundation Board of Directors decides that a conflict of interest exists.

Conflict of Interest Procedures

Duty to Disclose:

In connection with any actual or possible conflict of interest, an interested person must disclose, on an annual statement as described below and more frequently as the issue may arise, the existence of the financial interest and be given the opportunity to disclose all material facts to the Board of Trustees or to the members of such committee directed by the Board and delegated Board powers to consider the proposed transaction or arrangement (hereafter, the Board of such committee shall be known as the "governing body").

Determining Whether a Conflict of Interest Exists:

After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the governing body meeting while the determination of a conflict of interest is discussed and voted upon. The remaining governing body members shall decide if a conflict of interest exists.

Procedures for Addressing the Conflict of Interest:

- An interested person may make a presentation at the governing body meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.
- The chairperson of the governing body shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.
- After exercising due diligence, the governing body shall determine whether the Foundation can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest.
- If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the governing body shall determine by a majority vote of the disinterested members whether the transaction or arrangement is in the Foundation's best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination it shall make its decision as to whether to enter into the transaction or arrangement.

Violations of the Conflicts of Interest Policy:

- If the governing body has reasonable cause to believe a member has failed to disclose actual or possible conflicts of interest, it shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.
- If, after hearing the member's response and after making further investigation as warranted by the circumstances, the governing body determines the member has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

Records of Proceedings:

The minutes of the governing body related to conflicts of interest shall be prepared before the next governing body meeting and shall contain:

- The names of the interested persons including the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the governing body's decision as to whether a conflict of interest in fact existed.
- The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings.

Compensation:

- A voting member of the governing board who receives compensation, directly or indirectly, from the Foundation for services is precluded from voting on matters pertaining to that member's compensation.

- A voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Foundation for services is precluded from voting on matters pertaining to that member's compensation.
- No voting member of the governing board or any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Foundation, either individually or collectively, is prohibited from providing information to any committee regarding compensation.

Annual Statements:

Each director, principal officer and member of a committee with governing board delegated powers shall annually in the month of April sign and file the *Conflict of Interest Policy Acknowledgement Form* which affirms such person:

- Has received a copy of the conflicts of interest policy,
- Has read and understands the policy,
- Has agreed to comply with the policy,
- Understands the Foundation is a charitable organization and in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes, and
- Understands that the College and/or the Foundation receives from time to time government funding which requires that that the annual conflicts disclosure statement be obtained.
- Agrees that the disclosures made are true, correct and complete, to the best knowledge of the signatory.

Periodic Reviews:

To ensure the Foundation operates in a manner consistent with charitable purposes and does not engage in activities that could jeopardize its tax-exempt status, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include the following subjects:

- Whether compensation arrangements and benefits are reasonable, based on competent survey information and the result of arm's length bargaining.
- Whether partnerships, joint ventures, and arrangements with management organizations conform to the Foundation's written policies, are properly recorded, reflect reasonable investment or payments for goods and services, further charitable purposes and do not result in inurement, impermissible private benefit or in an excess benefit transaction.

Use of Outside Experts:

When conducting the periodic reviews, the Foundation may, but need not, use outside experts as advisors. If outside experts are used, their use shall not relieve the governing board of its responsibility for ensuring periodic reviews are conducted.

Whistleblower Policy

Purpose:

This policy is intended to encourage Atlantic Cape Community College Foundation (the "Foundation") Board members, College staff, volunteers and others to report suspected or actual

occurrence(s) of illegal, unethical or inappropriate events (behaviors or practices) by any person in connection with Foundation or College matters without fear of retribution.

- If the Whistleblower is an Atlantic Cape Community College (College) employee, he/she shall follow College policies and procedures.
- The Whistleblower should promptly report the suspected or actual event to an Officer of the Foundation Board of Directors.
- If the Whistleblower would be uncomfortable or otherwise reluctant to report to an Officer of the Board of Directors, then the Whistleblower could report the event to a College Board of Trustee liaison member of the Foundation Board of Directors.
- The Whistleblower can report the event with his/her identity or anonymously.
- The Whistleblower shall receive no retaliation or retribution for a report that was provided in good faith – i.e. that was not done primarily with malice to damage another or the Foundation.
- A Whistleblower who makes a report that is not done in good faith is subject to discipline, including termination from the Board, or other legal means to protect the reputation of the Foundation and members of its Board.
- Anyone who retaliates against the Whistleblower (who reported an event in good faith) will be subject to discipline, including termination of Board status.
- Board members who receive the reports must promptly act to investigate and/or resolve the issue.
- The Whistleblower shall receive a report within 20 business days of the initial report, regarding the investigation, disposition or resolution of the issue.
- If the investigation of a report, that was done in good faith and investigated by an ad hoc committee of the Board of Directors, is not to the Whistleblower's satisfaction, then he/she has the right to report the event to the appropriate legal or investigative agency.
- The identity of the Whistleblower, if known, shall to the extent possible and appropriate remain confidential to those persons directly involved in applying this policy, or unless the issue requires investigation by law enforcement, in which the whistleblower and members of the College and/or the Foundation are subject to subpoena.

Document Retention and Destruction

Purpose:

This policy specifies how important documents (hardcopy, online or other media) should be retained, protected and eligible for destruction. The policy also ensures that documents are promptly provided to authorities in the course of legal investigations or lawsuits.

Document Retention Schedule:

The following types of documents will be retained for the following periods of time. At least one copy of each document will be retained according to the following schedule.

Corporate Records:

Permanently Retained:

- Articles of Incorporation to apply for corporate status
- IRS Form 1023 (in the USA) to file for tax-exempt and/or charitable status

- Letter of Determination (for example, from the IRS in the USA) granting tax exempt and/or charitable status
- Bylaws
- Board policies
- Resolutions
- Board meeting minutes
- Sales tax exemption documents
- Tax or employee identification number designation
- Annual corporate filings

Financial Records:

Permanently Retained:

- Chart of Accounts
- Fiscal Policies and Procedures
- Audits
- Financial statements
- General Ledger

Retained for 7 Years:

- Check registers/books
- Business expenses documents
- Bank deposit slips
- Cancelled checks
- Invoices
- Investment records (deposits, earnings, withdrawals)
- Property/asset inventories

Retained for 3 Years:

- Petty cash receipts/documents
- Credit card receipts

Tax Records:

Permanently Retained:

- Annual IRS Form 990 and Form 990-T, if any
- NJ Charitable Registration Form
- Payroll registers, if the Foundation employs personnel

Retained for 7 Years:

- Filings of fees paid to professionals
- Payroll tax withholdings, if the Foundation employs personnel
- Earnings records, if the Foundation employs personnel
- Payroll tax returns, if the Foundation employs personnel
- W-2 statements, if the Foundation employs personnel

Personnel Records, if the Foundation employs personnel:

Permanently Retained:

- Employee offer letters
- Confirmation of employment letters
- Benefits descriptions per employee
- Pension records

Retained for 7 Years After Termination:

- Employee applications and resumes
- Promotions, demotions, letter of reprimand, termination
- Job descriptions, performance goals

Retained for 5 Years:

- Workers' Compensation records
- Salary ranges per job description
- I-9 Forms (for 5 years after termination)

Retained for 3 Years After Termination:

- Time reports
- Insurance Records: The ACCC Foundation is covered as addendums under Atlantic Cape Community College policies. The College maintains all the files, as per regulations of a public entity.

Contracts:

Permanently Retained:

- All insurance contracts
- Employee contracts
- Construction contracts / legal correspondence
- Loan / mortgage contracts
- Leases / deeds

Retained for 7 Years:

- Vendor contracts
- Warranties (for 7 years after expiration of the warranty)

Donations / Funder Records:

Permanently Retained:

- Grant dispersal contract

Retained for 7 Years:

- Donor lists
- Grant applications
- Donor acknowledgements

Management Plans and Procedures:

Retained for 7 Years:

- Foundation Strategic Plans
- Staffing, programs, marketing, finance, fundraising and evaluation plans
- Vendor contacts

Document Protection:

Documents (hardcopy, online or other media) will be stored in a protected environment provided by Atlantic Cape Community College for the duration of the Document Retention Schedule. Computer backup media will be included.

Document Destruction:

Hardcopy of documents will be destroyed by shredding after they have been retained until the end of the Document Retention Schedule. Online copies will be destroyed by commercially acceptable and proven means to destroy such media after they have been retained until the end of the Document Retention Schedule.

Provision of Documentation for Investigations or Litigation:

Documents requested and subpoenaed by legally authorized personnel will be provided within 10 business days. The Board Executive Committee and Executive Director will authorize provision. No documents will be concealed, altered or destroyed with the intent to obstruct the investigation or litigation.

Reimbursement of Expenses to Board Members and Key Employees

It is the policy of the Atlantic Cape Community College Foundation ('Foundation') to reimburse board members and Atlantic Cape Community College ('College') employees supporting the Foundation for ordinary, necessary, and reasonable business expenses incurred in the transaction of approved Foundation business. Reimbursements will be made by Foundation check promptly after the expenses have been:

- Itemized in amount on a properly prepared College Travel and Expense Reimbursement Form
- Properly substantiated by attaching receipts for expenses
- Approved by the signature of the Executive Director or Associate Director of the Foundation

Foundation Board members and key College employees are expected to exercise sound judgment in incurring expenses for the Foundation. The Foundation procedures will mirror College travel and expense policy and procedures.

Emergency Fund

Approved June 17, 2020

The Emergency Fund may be awarded to Atlantic Cape's neediest students' expenses while attending Atlantic Cape. The Emergency Funds may be used for gap funding of tuition and fees, books, food (gift cards, purchase of food, or voucher for onsite food vendor), supplies, computer expenses (software/hardware/internet), bus pass or other travel-related expenses, childcare expenses while attending College, rent, or other housing-related expenses. A student may request such funds as long as funds are available. A maximum award per student is \$1,000.

The Foundation approved this procedure at the Foundation Board Meeting on June 17, 2020.